

Sep 2019

FACTSHEET ON THE INSTITUTE FOR ADULT LEARNING

Background of IAL

Established in 2008 as an institute of the former Singapore Workforce Development Agency, IAL started with the objective of providing baseline training needs for adult educators (AEs), coupled with the directive to conduct research in adult learning. IAL was subsequently incorporated as part of SkillsFuture Singapore (SSG)¹, and the institute evolved and adapted its mission and programmes alongside the SkillsFuture national movement - expanding dynamically into continuing professional development and professionalisation of the Training and Adult Education (TAE) sector, as well as widening research into workforce development and lifelong learning.

The Institute for Adult Learning (IAL) became an autonomous institute of the Singapore University of Social Sciences (SUSS) since 1 April 2019. The move enables a more synergistic collaboration as IAL brings to SUSS its expertise and experience in adult learning and Continuing Education and Training (CET), while SUSS provides an ecosystem of resources and experts rooted in academic rigour.

As Singapore's national institute for adult educators, IAL, with its leading practices in research, programmes and initiatives, has always adopted a holistic approach towards continuous improvement and transformation with changing times in CET. Please refer to **Annex A** for IAL's past milestones.

Strengthening the TAE sector

IAL created the Adult Education Network (AEN) as a platform for TAE professionals to connect, collaborate and learn for continuing professional development and skills acquisition. To date, AEN has more than 9,000 members and membership is still growing.

¹ Singapore Workforce Development Agency was reorganised into two statutory boards – SkillsFuture Singapore and Workforce Singapore in 2016.

Besides AEN, IAL also pursues the national drive in professionalising the sector through the Adult Education Professionalisation (AEP) initiative. Under AEP, there are three tiers of recognised professionals – Associate Adult Educators (AAEs) who are established in their TAE fields of practice; Specialist Adult Educators (SAEs) who have attained skills mastery in areas of specialisation; and Adult Education Fellows (AEFs) who have made significant contributions in TAE fields of practice, and are appointed by nomination and invitation only. To date, we have five AEFs, plus 1,700 AAEs and SAEs on board the AEP.

Catering to the growth of TAE professionals

Over the years, IAL has curated and developed a host of programmes to meet the skills upgrading needs of TAE professionals. Starting with only one WSQ Advanced Certificate in Training and Assessment programme, IAL has since expanded its offerings from certificate and diploma to Master programmes, as well as various continuing professional development programmes to help TAE professionals develop and upgrade their knowledge and skills. Please refer to **Annex B** for the list of programmes offered by IAL that are regularly reviewed to meet the needs of the sector.

Research

Three research centres have been set up in IAL to provide a strong knowledge base for the development of policy and practice in TAE through applied research. This ensures that CET policies are informed by sound research and up-to-date knowledge of international and local best practices. IAL's research centres are:

a. Centre for Work and Learning (CWL)

CWL specialises in research on CET system design and practices. The research employs a range of methodologies designed to deepen understanding in the challenges and opportunities for learning and development in and across different settings, particularly in relation to work and work environments.

b. Centre for Skills, Performance and Productivity (CSPP)

CSPP specialises in skills research in relation to workplace performance and productivity. The approach is interdisciplinary, employing both quantitative and qualitative research techniques.

c. Centre for Innovation and Development (CID)

CID researches and experiments designs and practices of CET to enable innovations through developing new or improving existing ones.

Annex C lists the research projects completed by IAL in the last three years.

Innovation

To push the frontiers in learning innovation, iN.LAB was launched in 2015 as part of the national iN.LEARN 2020 plan to explore learning design and practices, curate best practices and relevant learn tech as well identify emerging trends, to promote the adoption of learning innovations in Singapore. Over the last three years, more than 4,000 TAE professionals, enterprises and technology partners participated in the various learning innovation initiatives. iN.LAB has also incubated close to 100 ideations and completed 9 prototype solutions in learning innovation.

Industry & Workplace Learning

Over time, IAL has built up its expertise in industry and workplace learning as a key thrust in its engagement with enterprises. The Centre for Learning and Performance (CLaP), a Professional Development Centre, aims to develop organisation capability in workplace-based learning to improve individual and enterprise performance.

CLaP has successfully partnered Great Place to Work™ to jointly develop Great Place to Learn™ Certification to promote and recognise SkillsFuture ready enterprises who champion workplace learning. The Learning Enterprise Alliance was also launched by IAL as a knowledge network of curated enterprises currently with 40 corporate members on board, representing diverse industry sectors and profiles. In addition, IAL's Learning@Work portal provides resources for enterprises looking to develop workplace learning.

Annex A

IAL Key Milestones (2008-2018)

Year	Milestone
2008	Establishment of IAL
	Roll-out of the Advanced Certificate in Training and Assessment (ACTA)
2009	Launch of the Adult Education Network (AEN)
2010	Roll-out of the Diploma in Adult and Continuing Education (DACE)
	Launch of 1 st Master Programme - Master of Arts in Lifelong Learning in
	collaboration with Institute of Education, University College London
2011	Set up of the three Research Centres:
	- Centre for Work and Learning
	- Centre for Skills, Performance and Productivity
	- Centre for Innovation and Development
	Set up of Professional Development Centre, Centre for Workplace Literacy
	Launch of 2 nd Master Programme in Training & Development with Griffith
	University
2012	Launch of Training and Adult Education (TAE) Professional Competency
	Model
2013	Expansion of Continuing Professional Development Programmes
2014	Launch of 3 rd Master Programme - Master of Science in Skills & Workforce
	Development Programme in collaboration with Cardiff University
	Spearheaded blended and workplace Learning in CET
2015	Launch of iN.LAB in support of iN.LEARN2020 to drive learning innovations
	Launch of 4 th Master Programme - Master of Arts in Professional Education
	(Training and Development) in collaboration with National Institute of
	Education, Nanyang Technological University
	Organised the 9th International Conference on Researching Work and
	Learning (RWL9)

Year	Milestone	
2016	Centralisation of ACTA and DACE delivery solely by IAL	
	Set up of Professional Development Centre, Centre for Career	
	Development, in support of career and education guidance capability	
	development of practitioners	
	Collaboration with the Center for Credentialing and Education in Global	
	Career Development Facilitator certification and rollout of Advanced	
	Certification in Career Development Facilitator	
	Release of the key findings from OECD's Programme for the International	
	Assessment of Adult Competencies (PIAAC)	
	Endorsement by Research International Advisory Panel on Research	
	Strategy 2016–2020 "Building a Knowledge Base to Anchor Singapore's	
	Future Workforce Development and Lifelong Learning"	
	IAL is incorporated under SkillsFuture Singapore	
2017	Launch of Adult Education Professionalisation	
	Conferment of inaugural Adult Education Fellows	
	Recognised inaugural batch of recipients of the SkillsFuture Study Awards	
	for TAE sector	
	Featured in the World Economic Forum White Paper "Accelerating	
	Workforce Reskilling for the Fourth Industrial Revolution" for playing a	
	pivotal role in developing adult educators	
	Launch of Workforce Development Applied Research Fund Grant Call	
	Held the 4 th PIAAC International Conference	
2018	Set up of Professional Development Centre, Centre for Learning and	
	Performance, to drive workplace learning in TAE and enterprises	
	Launch of the Industry Transformation Map and Skills Framework for	
	Training & Adult Education	
	Launch of Learning Enterprise Alliance (LEA)	
	Launch of Great Place to Learn index in collaboration with Great Place to	
	Work Institute™	

List of Programmes in IAL

List of Certificated Programmes

- 1. WSQ Certificate for Workplace Trainer Programme
- 2. WSQ Advanced Certificate in Training and Assessment
- 3. Advanced Certificate in Learning and Performance
- 4. Certificate in Certified Workplace Learning Specialist Programme
- 5. WSQ Diploma in Adult and Continuing Education
- 6. WSQ Specialist Diploma in Advanced Facilitation
- 7. WSQ Specialist Diploma in Education Quality Management
- 8. Master of Science in Skills and Workforce Development (Collaboration with Cardiff University)
- 9. Master of Arts in Professional Education (Collaboration with National Institute of Education)

Categories of Continuing Professional Development Programmes

- 1. Business Insights
- 2. Pedagogical Innovation
- 3. Productivity & Performance
- 4. Technology-Enabled Learning
- 5. Workplace Learning

Annex C

IAL Research Projects (2017-2019)

S/N	Research Project	Synopsis
1	Skills and Learning Study	This study follows on from SU2 intended to measure skills
	(SLS)	changes (e.g. skills indices) across specific sectors,
		particularly to meet their info needs. It is developed as an
		extension of SU2 with a bigger sample and comprises of
		more comprehensive job quality measures compared to its
		preceding survey. This includes an increase from the five
		dimensions in SU2 to the eight dimensions in SU3 (Skills
		and Learning Study, SLS). The extension of the study also
		allows for the monitoring of lifelong learning culture in
		Singapore through a lifelong learning index developed by
		the team.
2	Business Performance	To be conducted triennially, this study investigates the
	and Skills Study (BPSS)	demand side of the skills market in Singapore by surveying
		commercial establishments on their business strategies,
		skills utilisation and performance. It provides a new
		approach to study skills demand via workplace data to
		identify why and how workplaces demand high skills,
		paying particular attention to institutional logic (i.e. sectoral
		environment) that encourages certain business strategies.
		The first study has been completed in 2017 and planning
		is underway for the 2 nd reiteration.
3	The Future of Jobs and	The research seeks to identify future areas of probable
	Skills: Impact of	automation, with a view to identifying the extent of future
	Automation in Singapore	job automation in Singapore, its drivers and obstacles, and
		the likely consequences for the knowledge, skills and
		abilities demanded in the future Singaporean labour
		market.
4	TAE landscape in	This multi-phases project investigates the landscape of the
	Singapore –	Training and Adult Education (TAE) sector in Singapore. It
	characteristics, challenges	aims to provide baseline information about the current
	and policies	state of TAE, including the profiles, practices, beliefs and
		challenges of TAE professionals and providers, as well as

the impact of government policies and initial TAE practices and development. The findings from this research project are guiding policy and practice, as well as infor direction for CET research. A set of indicate developed as an initial effort to evaluate the	
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developed as an initial effort to evaluate the	ming the
	ors will be
of TAT poster	e current status
of TAE sector.	
5 Understanding The study aims to better understand how E	V affects
Employment Vulnerability employment outcomes and career decision	ns of tertiary
(EV) of Tertiary Graduates graduates in Singapore, and identify arche	types of
in Singapore: individuals more/less susceptible to EV.	
Employment Challenges	
and Career Decisions	
Over the Life Course	
6 Understanding Adult This study will investigate learners' perspec	ctives to
learners' sense-making to contribute to the following outcomes:	
inform pedagogical • provide a deep understanding of curricu	ulum design of
innovations in blended blended learning based on current Sing	gapore empirical
learning evidence;	
address questions such as the relevance	ce of classroom
training to learners' work (IAL, 2016);	
recommend some pedagogical practice	es for relevant
stakeholders to facilitate blended learni	ng;
inform policy relating to blended learning	ıg;
contribute to addressing the research gap i	n our
understanding of how and what happens a	s learners
translate and sense-make in and across bloom	ended
environments.	
7 Innovative learning culture This project seeks to examine how organis	ational factors
in SMEs such as firm size, business model, manage	ement or
leadership style and technology, structure	and flow of the
work and so on, constitute an innovative le	arning culture,
and/or a "learning architecture" that compri	ses "the
organizational mechanism(s), artefacts, an	d human assets
that the organization has constructed over	time and which

S/N	Research Project	Synopsis
		contribute to the type and level of learning within the
		organization".
8	Dialogical Teaching:	This project is an in-depth study to develop an awareness
	Investigating Awareness	of the learners' inquiry process, how they co-construct
	of Inquiry and Knowledge	knowledge and their perception of the experience of
	Co-Construction among	dialogical teaching in a classroom setting. This project is
	Adult Learners Engaged in	deemed to have the potential to impact teaching/training
	Dialogic Inquiry	practices where understanding of the dialogical teaching
		process can provide opportunities for practice and
		guidance amongst practitioners in a variety of settings
		from IAL, NIE and other IHLs and the CET sector.